



Friday 23rd June 2006
Paris

Subject: Answer to CP11
To: CEBS
From: Chairman of AFGAP

Dear Members of CEBS,

AFGAP is the Association Française des Gestionnaires Actif Passif, which is a professional association of French asset and liability managers working for bank, insurance or corporate companies.

It gathers more than 120 members covering almost all of the French bank and insurance industries.

AFGAP has created a working group to answer the Consultation Paper 11 for the part dealing with Interest Rate Risk in the Banking Book. Concentration risk has not been addressed by the working group.

This working group has produced a response that you will find in the two documents attached to this letter.

This response has been fully endorsed by Fédération Bancaire Française.

AFGAP welcomes the efforts to build and enhance the level playing field and is willing to take an active part of them.

Regards

Alain Fonteneau
Chairman of AFGAP

ATTACHMENT 1

Response

CP11 – Technical aspects of the management of interest rate risk arising from non-trading activities under the supervisory review process

1. The French Banking Federation (FBF) welcomes the opportunity to respond to the consultation paper of the CEBS on technical aspects of the management of interest risk arising from non-trading activities.
2. FBF supports the initiative of the CEBS that aims to provide high-level guidance for institutions and for supervisors that aims to build a level playing field in Europe. This principle-based approach is very adapted to the diversity of banking book products and customers' behaviours across Europe, and consequently to the diversity of interest rate risk management practices across European institutions.
3. FBF welcomes that: *"Supervisors encourage institutions to develop their own systems and shocks, in accordance with their risk profile and risk management policies."*
4. FBF understands that supervisors need to be able to compare interest rate risk across institutions through the measurement of one single interest rate risk measure, namely the sensitivity of the banking book economic value, to a standardised interest rate shock.
5. However, any too prescriptive and/or too detailed standardised methodology would introduce discrepancies with the internal methodologies on which the interest rate risk management is based. **FBF recommends that:**
 - a. **supervisors should assess interest rate risk management on the very same internal methodologies that underlie it,**
 - b. **supervisors could require an additional application of an standardised methodology only if internal methodology fail to abide by IRRBB4 (which we propose to put as IRRBB1).**
6. Since it is a too detailed and prescriptive example, **FBF recommends not to include Appendix II in the final paper.** For instance, this example sets constraints on the management of non-contractual deposits that have never been discussed with the industry and are at odds with common practices of French banks.
7. IRRBB9 guideline states that prudential measures should be implemented if an institution reports that its banking book economic value may decline by more than 20% of own funds as a result of applying the supervisory standard shock.

However, the best protection for an institution against an interest rate shock is to generate positive earnings that lead to a positive banking book economic value. That is why **FBF proposes that interest rate risk assessment takes into account not only the sensitivity but also the level of the banking book economic value.**

8. Even though analysis at sub-consolidation level can ease the understanding of the risk assessment at the consolidated level, it overlooks diversification effects between different parts of the banking book. **FBF recommends that interest rate risk assessment be considered only at the consolidated level.**
9. CEBS's concern about the discrepancy between IFRS reporting and risk reporting for IRRBB is very appropriate. IFRS hedge accounting constraints are completely at odds with prudential perspective: IFRS is defined on a gross basis on specific items whereas the prudential perspective must necessarily consider the whole banking book with all its assets, liabilities, off-balance sheet items and derivatives. **FBF is concerned that some institutions may be limited in their capacity to reduce their IRRBB due to IFRS constraints.** This could even be worsened with future evolutions of the IFRS standard,
10. More specific comments and proposals for amendments are included in the next attachment.
11. FBF welcomes the efforts to build a level playing field that an adapted regulation can contribute to build. FBF is at CEBS' disposal for any further discussion.

ATTACHMENT 2

23 March 2006

Consultation paper on technical aspects of the management of interest rate risk arising from nontrading activities and concentration risk under the supervisory review process CP11

Executive Summary

1. CEBS refers in its guidelines on the Application of the Supervisory Review Process under Pillar 2 issued in January 2006 (commonly called 'CP03Rev') to a structured dialogue between supervisors and institutions that should embrace four types of risks (i) Pillar 1 risks, (ii) risks not fully captured under Pillar 1, (iii) risks covered by Pillar 2 and (iv) external factors not already considered in the previous cases.
2. In particular, institutions should develop and maintain an ICAAP that identifies risks they are or might be exposed to and allocate adequate financial resources against those risks.
3. This consultation paper sets out technical guidelines applicable to two of those risks: "interest rate risk arising from nontrading activities" (here, "interest rate risk in the banking book" or "IRRBB") and "concentration risk", as a followup to CEBS CP03 rev.
4. The document puts the emphasis on high level guidance, some of which is applicable to institutions (both credit institutions and investment firms) and some to supervisors. It is not meant to provide detailed guidance on whether and how quantitative tools and models should be used or developed.
5. For both risks, it sets out general considerations including current international thinking, a definition of what the IRRBB and concentration risk should cover the relevant legal requirements of the CRD, and a summary of current market practices. This, together with the supervisory considerations, explains the context that has led to the guidelines. It is recognized that market practices and supervisory approaches may evolve other time, and therefore there is a need to ensure that such a technical paper is kept under review and, to the extent necessary, adapted to reflect any such developments.
6. The paper then sets out:
 - a. guidance on what the supervisors should expect to see in the ICAAP, under which it is the institution's own responsibility to manage adequately (i.e. identify, measure, monitor and control) these risks and allocate internal capital, where considered necessary, in support of the interest rate risk and concentration risk in a structured manner,
 - b. the corresponding guidance to supervisors in conducting the Supervisory Review and Evaluation Process (SREP) in relation to the ICAAP. Supervisors will require institutions to show that their internal capital, where considered necessary¹, is commensurate with the level of the interest rate risk in the banking book and the concentration risk. In doing so, and in accordance with CEBS guidelines on the application of the supervisory review process under Pillar 2, the supervisory authorities will adapt their approach to ensure it is proportionate to the nature, scale and complexity of the activities of an

¹ To be in line with the previous paragraph

institution. Similarly, the depth, frequency and intensity of the supervisory evaluation will be determined by the risks posed to the supervisor's statutory objective of ensuring the soundness of the banking sector

7. As a general remark, CEBS reiterates the need to carry out and seek to coordinate the dialogue between supervisors and institutions in the context of the CEBS guidelines on supervisory cooperation for cross border banking and investment firm groups. Usually, adopting economic approaches should enable to minimize discrepancies.
8. In relation to interest rate risk in the banking book, and specifically the CRD requirement that measures should be taken by supervisory authorities in cases where an institution's banking book² economic value declines by more than 20% of own funds as a result of a standard shock, CEBS has proposed a common EU framework for such a standard shock. In doing so, it is recognised that, as part of their dialogue with individual institutions, supervisors may require their institutions to apply routinely shocks of a different order of magnitude, both in amount and time, reflecting the nature, size and complexity of those institutions.
9. Supervisors encourage institutions to develop their own systems and shocks, in accordance with their risk profile and risk management policies.
10. With regard to concentration risk, the consultation paper sets out guidance on the management and mitigation of concentration risk, which should not be considered as a tickbox list of requirements. CEBS draws the attention of market participants that it has subsequently received a technical call for advice from the Commission in the context of the Commission's current review of the large exposures regime. CEBS is aware that the industry is now faced with two related pieces of work from CEBS on concentration risk, one on the guidance with regard to Concentration risk in the context of Pillar 2, and the other on industry practices with regard to the measurement of single name concentration risk, but also on concentration risk practices more generally. CEBS would nevertheless prefer to run the two in parallel both to meet its timetable to respond to the Commission while progressing its Pillar 2 guidance, though in due course the latter might need to be amended to take into account anything material which emerges from the work on the call for advice from the Commission.
11. The guidance put forward has been informed by early and informal dialogue with a number of experts nominated by the CEBS Consultative Panel.
12. The consultation period is three months and will run until **23 June 2006**. Responses should be sent to CP11@cebs.org. Comments received will be published on the CEBS website unless respondents request otherwise.
13. CEBS would especially welcome responses to the following questions:

(1) Do you agree with the proposed guidelines?

(2) Do you have further technical comments on the proposals?

² So as to be more precise and more in line with the risk that is measured which refers only to the banking book, « institution's banking book economic value » is substituted to « institution's economic value » in the text.

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Appendix I: Basel Committee on Banking Supervision Supporting Document Principles for the Management and Supervision of Interest Rate Risk, July 2004.

Appendix II: Basel Committee on Banking Supervision International Convergence of Capital measurement and Capital Standards Annex 4 An example of a standardised framework–June 2004.

Appendix III: Basel Committee on Banking Supervision International Convergence of Capital measurement and Capital Standards, para 770 777–June 2004.

Part 1: the Interest rate risk in the banking book (IRRBB)

GENERAL CONSIDERATIONS

1. The measurement of interest rate risk in the banking book poses a number of major practical difficulties. Most of these difficulties are dealt with by institutions making certain assumptions which may differ between institutions and which may be modified over time even within one institution. Hence interest rate risk in the banking book is part of Pillar 2 where a tailored approach is possible.
2. Some issues, such as the consequences of IFRS for the reporting and management of interest rate risk, have not been captured in the present document and may merit CEBS' attention at some point in the future.
3. Under the IFRS framework, the fair value option in IAS 39 will allow institutions to fair value banking book items³. Although the effect of the change is still not clear, it is likely that institutions will increase the use of fair value – rather than historical cost – for the measurement of a number of financial assets (including derivatives) held in the banking book, and potentially some of their liabilities.

IFRS additionally asks institutions to perform and disclose a sensitivity analysis for each of the market risks to which they are exposed, including the interest rate risk on financial instruments. The disclosure could take a number of forms such as a maturity repricing schedule. Financial risk management policies and objectives must also be disclosed. There will clearly be some differences with the regulatory framework for interest rate risk in the banking book, because the objectives of prudential regulation and IFRS, and some of the definitions used, will not be the same.

As far as derivatives are concerned, IFRS hedging relationships are based on gross basis analysis with hedged items either assets or liabilities, which cannot be non interest bearing items (demand deposits for instance). From a prudential perspective, the objective is to ensure that the interest rate risk of the whole banking book, with all its assets and liabilities, bearing or non bearing interest rate is well managed, measured, monitored and controlled.

International context

4. Interest rate risk in the banking book forms part of the Basel Committee on Banking Supervision's revised framework on "International Convergence of Capital Measurement and Capital Standards (June 2004) ('the Basel text'). In particular Section III, paragraphs 761-764, which were complemented by a Supporting Document to the Capital Adequacy Framework, deal with interest rate risk (in both the banking and the trading book) ("Principles for the Management and Supervision of Interest Rate Risk", July 2004). These documents have been used as a sound basis for this paper. Guidance on qualitative aspects of the management and measurement of risks has been set out in the CEBS guidelines on the application of the supervisory review process under Pillar 2, (Chapter 2.1. Guidelines on Internal Governance). These guidelines apply naturally to the IRRBB risk. Overall, it has been ensured that this paper is consistent with current international thinking.

Definition

³ Using fair value option is not limited to actively managed items

5. For the purpose of this paper, interest rate risk is taken to be the current or prospective risk to both the earnings and capital of institutions arising from adverse movements in interest rates. In the context of Pillar 2, this is in respect of the banking book only, given that interest rate risk in the trading book is already covered under the Pillar 1 market risk regulations. This risk may be attributable to repricing mismatches of assets and liabilities and off-balance sheet long and short positions, as well as so-called basis risk and the linear and nonlinear risk inherent in (embedded) options.
6. Consideration of interest rate risk from the perspectives of both earnings and economic value of the banking book is important. Volatility of earnings is an important focal point for interest rate analysis because significantly reduced earnings can pose a threat to capital adequacy. Measurement of the impact on banking book economic value provides a more comprehensive view of the potential long term effects on an institution's overall exposures. In this context, banking book economic value, as it relates to the institution's solvency, should be one of the main variables monitored by institutions under their ICAAP on interest rate risk.

Legal Basis

7. In the CRD, interest rate risk in the nontrading book is treated under the ICAAP/SREP framework. Similar to other Pillar 2 risks, the CRD requires that:
 - an institution shall implement systems to evaluate and manage the risk arising from potential changes in interest rates as they affect a credit institution's nontrading activities (Annex V. para. 10),
 - based on the evaluation of those risks, an institution is also required to hold internal capital against these risks, if it considers internal capital to be the appropriate buffer (Article 123), and
 - competent authorities have to review risk management processes and capital adequacy (Article 124).
8. In contrast to other Pillar 2 risks however, Article 124(5) places on the supervisor the specific obligation to take action in cases where the banking book economic value of an institution declines by more than 20% of own funds as a result of applying a supervisory standard shock to its interest rate risk in the nontrading book.

Current market practices

(i) Identification of IRRBB

9. There are numerous ways that financial institutions currently identify and measure IRRBB. Their methods reflect the specific form of the risk in question and the nature, scale and complexity of their activities. IRRBB encompasses:
 - risks related to the mismatch of repricing of assets and liabilities and off balance sheet short and long term positions,
 - risks arising from hedging exposure to one interest rate with exposure to a rate which reprices under slightly different conditions,
 - risk related to the uncertainties of occurrence of transactions e.g. when expected future transactions do not equal the actual transactions, and

- risks arising from embedded options e.g. consumers redeeming fixed rate products when market rates change.
- risks arising from non-interest bearing products or products with interest rates not perfectly correlated with market rates

(ii) Monitoring and management of IRRBB

10. A wide range of tools may be used by institutions to measure and monitor IRRBB. Institutions are usually using:

- systems which track the progress of transactions, based on which institutions estimate their pipeline risks,
- gap analysis showing the assets and liabilities at the different repricing dates, and the sensitivity of the present value of these buckets to different scenarios in interest rates, and
- simulation techniques using scenarios that calculate the impact of changes in market conditions, e.g. the different repricing instruments, simulation of interest rate paths, customer behaviours etc.

12⁴. Stress testing can also be performed, in order to measure financial institutions' vulnerability under stressed market conditions like abrupt changes in the level and scope of the term structure of interest rates, changes in the relationships among key market rates, etc.

11. When using gap analysis and/or simulation techniques, institutions measure the IRRBB under different shifts of the term structure of interest rate (parallel shifts and yield curve twists).

13. Based on these various tools, institutions use different types of hedges to mitigate the risks, set limits usually on earnings and/or on value sensitivities. Some institutions set aside capital buffers⁵.

14⁶.

⁴ §12 and §11 have been exchanged so that §11 deals with simpler techniques than §12. Besides, the term "straightforward" is not correct when considering simulation techniques.

⁵ This paragraph was unclear and did not convey our current practice

⁶ Principle 3 of the Consultative Document "Principles for the Management and Supervision of Interest Rate Risk" is more general and does not assume a specific organization to satisfy its objectives "Banks should clearly define the individuals and/or committees responsible for managing interest rate risk and should ensure that there is adequate separation of duties in key elements of the risk management process to avoid potential conflicts of interest. Banks should have risk measurement, monitoring and control functions with clearly defined duties that are sufficiently independent from position-taking functions of the bank and which report risk exposures directly to senior management and the board of directors. Larger and more complex banks should have a designated independent unit responsible for the design and administration of the bank's interest rate risk measurement, monitoring and control functions".

Besides, from institution to institution, Asset and Liability Management can have different role and attributions. For instance, it can be a sub part of the Risk Management department or a sub part of the Treasury Department. That is why we propose not to specify a restrictive definition of Asset and Liability Management. We also propose not to specify a restrictive definition of ALCO. At last, as CP11 deals with technical aspects of the IRRBB and not with internal control that is addressed by another CP text, we propose to suppress this paragraph.

15. Supervisors recognise that there are various levels of centralisation⁷ within institutions, e.g. in cross border groups some may have a centralised management and assessment function for IRRBB while others do not.

(iii) Variables monitored in the IRRBB process

16. As already mentioned above, institutions usually consider two different, but complementary, perspectives in their process of assessing IRRBB.

17. The earnings perspective focuses on the sensitivity of earnings in the short term⁸ to interest rate movements. Institutions adopt this perspective due to two main reasons: (i) this is the variable through which an interest rate change has an immediate impact on reported earnings; and (ii) the assessment of interest rate risk from an economic perspective is difficult because it is mainly based on assumptions about the behaviour of long term instruments, such as stable demand deposits or other non-interest bearing balance sheet items, and those with embedded options

18. With the caveats mentioned above⁹, the economic value perspective focuses on the sensitivity of economic values of the banking book items to interest rate changes¹⁰. The changes in economic values may in turn have an impact on net worth. For instance, negative changes in the economic values of all interest rate instruments give an indication of the potential deterioration on future net interest income.

Supervisory considerations

19. A number of considerations arise from the above:

- risk assessment should be done at the consolidated level, albeit risk analysis at sub consolidated levels could be done so as to facilitate the consolidated level risk analysis
- as it has not been standard practice to require additional own funds (regulatory capital) for interest rate risk in the banking book, supervisors will need to develop their approaches to the appropriate use of this prudential measure,
- incentives must be in place, as appropriate, for the development and application of advanced models and techniques,
- the level playing field should be disturbed as little as possible in terms of maintaining a consistent and fair approach,
- the administrative burden should not be excessive,

⁷ ALM is no longer defined in the previous paragraphs of the text

⁸ The horizon on which earnings are estimated depend from institution to institution, it could also be longer than two years.

⁹ We refer to «the assessment of interest rate risk from an economic perspective is difficult because it is mainly based on assumptions about the behaviour of long term instruments, such as stable demand deposits and those with prepayment options» mentioned in the previous paragraph that correctly states that economic value of banking book items is very close to **model** value of banking book items, with all the uncertainty about client behaviourization.

¹⁰ A significant part of the banking book interest rate risk comes from demand deposits that bear very low or no interest rate. That is why, a banking book interest rate risk measure must include non interest rate bearing items. More generally, a banking book interest rate risk measure must capture the risk coming from the whole banking book.

- the supervisory policy on interest rate risk and any information obtained under that policy should be complementary to aggregate financial stability analyses across institutions, and
- ¹¹ consideration should be given to proportionality, for instance, by considering the absolute or relative size of the nontrading activities, in a way similar to the Pillar 1 market risk regulation for interest rate risk in the trading book.

20. There are arguments both for and against standardised reporting of interest rate risk in the banking book, as well as for and against the possible middle ground of standardised reporting applied to less complex institutions and nonstandardised reporting applied to complex institutions. This paper expresses no preferences in this respect.

21. Nonetheless, institutions should at least be able to compute and report the effects of the standard shock on banking book economic value, as described in IRRBB 5¹². They should also be able to report the effect of instantaneous or gradual interest rate changes on earnings over a relevant time period, as requested by national supervisors. Moreover, they should be able to report the amount of internal capital set aside for interest rate risk in the banking book.

22. Whichever approach to reporting is employed, supervisors should collect sufficient information about internal methodologies and underlying assumptions of institutions (e.g. yield curves used, internal measurement of positions without contractual maturity, treatment of optionality etc) for them to evaluate the reported information and to make their own assessment of the adequacy of the results of interest rate risk measurement.

23. Offsite supervision can take place on the basis of institutions' internal reports and/or following some standardised, supervisory format. Supervisors can also undertake onsite inspections.

GUIDANCE FOR INSTITUTIONS

IRRBB2

Institutions are required to show supervisors that their internal capital is commensurate with the level of the interest rate risk in the banking book at the consolidated level. In that respect, institutions should be able to calculate the:

- **potential changes in their banking book economic value resulting from changes in the level of interest rates.** Institutions are free to develop and use their own methodologies so long as they abide by IRRBB1¹³ and
- **the overall interest rate risk in the banking book** at various levels of consolidation, subconsolidation and solo entity if required to do so by supervisors to facilitate the analysis of the interest rate risk at the consolidated level

IRRBB 3

¹¹ This part is not necessary

¹² Only IRRBB5 deals with the standard shock that is referred in this sentence.

¹³ This part was very confusing. This paragraph deals with the internal capital. It would be better to mention a standardised methodology in the paragraph that deals with the standardised interest rate shock.

Institutions must be able to compute and report to their supervisory authority the change in their consolidated level banking book economic value as a result of applying a standard shock prescribed by the authority (see IRRBB 5 below).

Institutions are free to develop and use their own methodologies, albeit that supervisors may require institutions to apply a standardised methodology when they are not satisfied with the internal methodology. Supervisors will adapt, when necessary, the standardised framework to local context.

If as a result of this standard shock an institution's consolidated level banking book economic value were to decline by more than 20% of own funds it should be prepared to discuss with the supervisory authority measures which might need to be taken to mitigate such a potential decline.

IRRBB 4

Besides the standard shock, larger and/or more complex institutions should measure their exposure, if material, and sensitivity, to changes in the shape of the yield curve, changes between different market rates (i.e. basis risk) and changes to assumptions, for example those about customer behaviour.

Institutions should also consider whether a purely static analysis of the impact on their current portfolio of a given shock or shocks should be supplemented by a more dynamic simulation approach. Larger and/or more complex institutions should also take into account scenarios where different interest rate paths are computed and where some of the assumptions (e.g. about behaviour, contribution to risk and balance sheet size and composition) are themselves functions of interest rate levels.

IRRBB 1

Institutions should have a well reasoned, robust and documented policy to address all issues that are important to their individual circumstances.

Without prejudice to the principle of proportionality, this includes, where applicable, the following technical issues:

- The internal definition and boundary between “banking book” / “trading activities”.
- The definition of banking book economic value (for example based on the discounted value of future earnings, on the discounted value of future cash flows or other methods).
- The size and the form of the different shocks to be used for internal calculations.
- The use of a dynamic and / or static approach in the application of interest rate shocks.
- The treatment of commonly called “pipeline transactions” (including any related hedging).
- The aggregation of multicurrency interest rate exposures
- The treatment of basis risk resulting from different interest rate indexes
- The inclusion (or not) of non interest bearing assets and liabilities of the banking book (including capital and reserves)
- The treatment of current and savings accounts (i.e. the maturity attached to exposures without a contractual maturity).
- The treatment embedded options in assets or liabilities.
- The extent to which sensitivities to small shocks can be scaled up linearly without material loss of accuracy (i.e. covering both convexity generally and the nonlinearity of payoff associated with explicit option products).
- The degree of granularity employed (e.g. offsets within a time bucket)
- Whether all future cash flows or only principal balances are included.

GUIDANCE FOR SUPERVISORS

IRRBB 5

Supervisory authorities will set a comparable standard shock as referred to in the CRD and applicable to the nontrading book of all their relevant institutions. Supervisors may decide to set different standard shocks for different currencies. The following guidelines will be put in place:

- A standard shock could, for example, be set so that it will be broadly equivalent to the 1st and 99th percentile of observed interest rate changes (five years of observed one day movements scaled up to a 240 day year), This would currently equate approximately to a parallel 200 basis points shock for major currencies as suggested by the Basel Committee.
- National supervisors will be expected to use this as their starting point when considering at what level to set the shock, but they will also need to take into account factors such as the general level of interest rates and any relevant national characteristics in their financial systems
- National supervisors will periodically review the size of the shocks in the light of changing circumstances, in particular the general level of interest rates (for instance periods of very low interest rates) and their volatility. Institutions' internal systems should therefore be flexible enough to compute their sensitivity to any standardised shock that is prescribed. Supervisors will not, however, make frequent or minor amendments for the purpose of spurious statistical accuracy.
- If the required shock (e.g. a 200 basis point shock) would imply negative interest rates or if such a shock would otherwise be considered inappropriate, the national supervisor will adjust the requirements accordingly, and
- Where an institution is a subsidiary of an institution which is authorised in another EU member state, the respective supervisors will, in accordance with the CEBS guidelines on supervisory cooperation for cross border banking and investment firm groups, seek to coordinate their approaches on the standard shocks to be applied

IRRBB 6

The supervisory review should encompass both the qualitative and organisational aspects of interest rate risk management, an evaluation of the institution's quantification of interest rate risk and an assessment of the adequacy of the relationship between interest rate risk and internal capital.

This approach will be tailored to an institution's specific risk profile, drawing on the Basel Supporting Document "Principles for the Management and Supervision of Interest Rate Risk" See Annex I below.

IRRBB 7

The scope of application of the supervisors' assessment of interest rate risk is that used for the Supervisory Review Process(SRP) 7.

Risk assessment of interest rate risk in the banking should be done at the consolidated level. Break down analyses at sub consolidation levels could be used to facilitate the analysis of the consolidated level interest rate risk. Where necessary, for instance where there are obstacles to

cash movements among subsidiaries¹⁴, supervisors will have the discretion to apply assessments at the level of individual entities. Supervisors at the consolidated level may take those specificities into account.

IRRBB 8

Supervisors will need to know and understand the internal method used for calculating the banking book economic value, and if used by the institution, the internal method for calculating the amount of earnings exposed to interest rate risk in the banking book, including underlying assumptions (e.g. yield curves used, treatment of optionality).

This will include allowing for indepth analysis and assessments by institutions (including their assumptions underlying the issues raised in IRRBB 1 above), which could form the basis for peer group analysis and/or (model) benchmarking, and offer the supervisor a handle for discussions

with the institution. Institutions may be requested to calculate the effects of specific, ad hoc interest rate scenarios.

IRRBB 9

Prompt prudential measures, including both qualitative and quantitative elements tailored to an institution's specific circumstances, may be required from either the overall supervisory assessment or in response to an institution reporting that its consolidated level banking book economic value may decline by more than 20% of own funds as a result of applying the supervisory standard shock.

The supervisor should take into account the current level of the banking book economic value so that the assessed risk is diminished when the level of banking book economic value is positive, which can result from past evolutions of the balance sheet and/or interest rates.¹⁵

The measures can include a range of possible supervisory measures which are not limited to:

- improvement of risk management arrangements,
- variations to internal limits,
- reduction of the risk profile, and
- increase in the quantity of required own funds (regulatory capital) if an additional own funds requirement for interest rate risk arising from nontrading activities is imposed, it will be additional to the own funds requirement for other risks.

The measure(s) used in response to the application of the standard shock will depend, inter alia, on the complexity of the calculation method used and the appropriateness of the standard shock. The choice of the measure can take into account elements such as:

- the absolute and relative size of the exposure,
- the effects of other shifts or twists in the yield curve (other than the standardised),
- the treatment of multicurrency aggregation,

¹⁴ A decentralized asset and liability operational management does not mean less control by the mother company because a centralized control, reporting and limits' systems can be defined.

¹⁵ Let us consider an example to clarify this point.

Institution A's banking book economic value is + 1 bn€ while institution B's banking book economic value is - 1 bn€. If both institutions have the same decline of their banking book economic value when applying the supervisory standard shock, institution A is less risky than institution B.

This distinguishes banking book items from trading book items. Trading book items' economic value have already been accounted for in the PnL and cannot mitigate the risk situation. That is why trading risk measurement should not take into account the current value of its items.

Conversely, non trading book items' economic values will be "released" in the future : they are embedded. Hence, a banking book could embed its own "buffer".

- the treatment of optionality and behavioural maturity, for example of current and savings accounts,
- the expected impact on earnings and the timing thereof,
- the quality of risk management, the internal systems and methodologies and the internal control system,
- the market segments in which the institution is active,
- the link with other risk exposures of the institution, for example credit risk,
- peer group comparison (and benchmarking where the methodologies are similar),
- the composition of the institution's own funds, and
- the relationship between the quantity of the institution's internal capital and regulatory own funds and the quantity of its actual surplus of regulatory own funds.

If the reduction in banking book economic value is determined by a relatively straightforward or standard method of calculation, the initial supervisory reaction might be to request additional, possibly internal, information. If, however, the reduction is based on the outcome of a more complex model about which the supervisors have greater information, they might reach an assessment of the appropriate measure(s) more quickly.

Appendix I

Basel Supporting Document on Interest Rate Risk

The 15 principles given in the Basel Supporting Document Principles for the Management and Supervision of Interest Rate Risk, July 2004, are listed below.

Board and senior management oversight of interest rate risk

Principle 1: In order to carry out its responsibilities, the board of directors in a bank should approve strategies and policies with respect to interest rate risk management and ensure that senior management takes the steps necessary to monitor and control these risks consistent with the approved strategies and policies. The board of directors should be informed regularly of the interest rate risk exposure of the bank in order to assess the monitoring and controlling of such risk against the board's guidance on the levels of risk that are acceptable to the bank.

Principle 2: Senior management must ensure that the structure of the bank's business and the level of interest rate risk it assumes are effectively managed, that appropriate policies and procedures are established to control and limit these risks, and that resources are available for evaluating and controlling interest rate risk.

Principle 3: Banks should clearly define the individuals and/or committees responsible for managing interest rate risk and should ensure that there is adequate separation of duties in key elements of the risk management process to avoid potential conflicts of interest. Banks should have risk measurement, monitoring and control functions with clearly defined duties that are sufficiently independent from position taking functions of the bank and which report risk exposures directly to senior management and the board of directors. Larger or more complex banks should have a designated independent unit responsible for the design and administration of the bank's interest rate risk measurement, monitoring, and control functions.

Adequate risk management policies and procedures

Principle 4: It is essential that banks' interest rate risk policies and procedures are clearly defined and consistent with the nature and complexity of their activities. These policies should be applied on a consolidated basis and, as appropriate, at the level of individual affiliates, especially when recognizing legal distinctions and possible obstacles to cash movements among affiliates.

Principle 5: It is important that banks identify the risks inherent in new products and activities and ensure these are subject to adequate procedures and controls before being introduced or undertaken. Major hedging or risk management initiatives should be approved in advance by the board or its appropriate delegated committee.

Risk measurement, monitoring, and control functions

Principle 6: It is essential that banks have interest rate risk measurement systems that capture all material sources of interest rate risk and that assess the effect of interest rate changes in ways that are consistent with the scope of their activities. The assumptions underlying the system should be clearly understood by risk managers and bank management.

Principle 7: Banks must establish and enforce operating limits and other practices that maintain exposures within levels consistent with their internal policies.

Principle 8: Banks should measure their vulnerability to loss under stressful market conditions including the breakdown of key assumptions and consider those results when establishing and reviewing their policies and limits for interest rate risk.

Principle 9: Banks must have adequate information systems for measuring, monitoring, controlling and reporting interest rate exposures. Reports must be provided on a timely basis to the bank's board of directors, senior management and, where appropriate, individual business line managers.

Internal controls

Principle 10: Banks must have an adequate system of internal controls over their interest rate risk management process. A fundamental component of the internal control system involves regular independent reviews and evaluations of the effectiveness of the system and, where necessary, ensuring that appropriate revisions or enhancements to internal controls are made. The results of such reviews should be available to the relevant supervisory authorities.

Information for supervisory authorities

Principle 11: Supervisory authorities should obtain from banks sufficient and timely information with which to evaluate their level of interest rate risk. This information should take appropriate account of the range of maturities and currencies in each bank's portfolio, including off-balance sheet items, as well as other relevant factors, such as the distinction between trading and nontrading activities.

Capital adequacy

Principle 12: Banks must hold capital commensurate with the level of interest rate risk they undertake.

Disclosure of interest rate risk

Principle 13: Banks should release to the public information on the level of interest rate risk and their policies for its management.

Supervisory treatment of interest rate risk in the banking book

Principle 14: Supervisory authorities must assess whether the internal measurement systems of banks adequately capture the interest rate risk in their banking book. If a bank's internal measurement system does not adequately capture the interest rate risk, banks must bring the system to the required standard. To facilitate supervisors' monitoring of interest rate risk exposures across institutions, banks must provide the results of their internal measurement systems, expressed in terms of the threat to economic value, using a standardized interest rate shock.

Principle 15: If supervisors determine that a bank is not holding capital commensurate with the level of interest rate risk in the banking book, they should consider remedial action, requiring the bank either to reduce its risk, to hold a specific additional amount of capital, or a combination of both.

